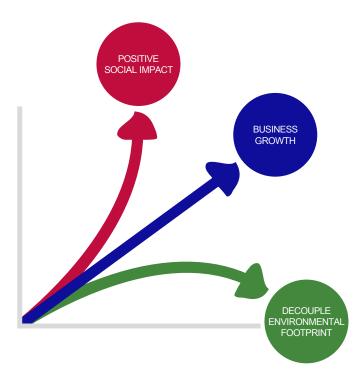


UNILEVER SUSTAINABL E LIVING PLAN

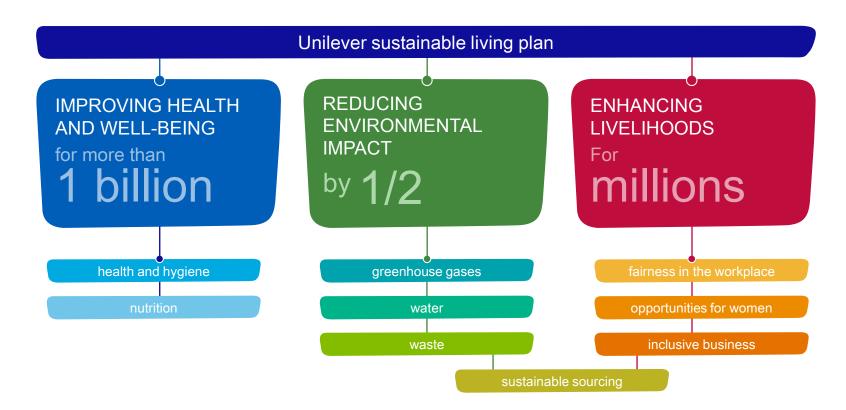
OUR PURPOSE

OUR VISION





OUR PLAN



SUSTAINABILITY DRIVING VALUE



cumulative cost avoidance made since 2008